

IN THE COURT OF CHANCERY OF THE STATE OF DELAWARE

CHESTER COUNTY RETIREMENT SYSTEM, :
Individually, and on behalf of all :
Those similarly situated, :
 :
Plaintiff, :

v

: Civil Action
: No. 12072-VCL

JOSHUA L. COLLINS, DAVID A. WILLMOTT, :
ROBERT E. BEASLEY, JR., RONALD CAMI, :
ANDREW C. CLARKE, NELDA J. CONNORS, :
E. DANIEL JAMES, HAROLD E. LAYMAN, :
MAX L. LUKENS, DANIEL J. OBRINGER, :
BLOUNT INTERNATIONAL, INC., AMERICAN :
SECURITIES LLC, P2 CAPITAL PARTNERS, :
LLC, P2 CAPITAL MASTER FUND I, L.P., :
ASP BLADE INTERMEDIATE HOLDINGS, INC., :
ASP BLADE MERGER SUB, INC. and :
GOLDMAN, SACHS & CO., :

Defendants. :

- - -

Chancery Court Chambers
New Castle County Courthouse
500 North King Street
Wilmington, Delaware
Monday, March 14, 2016
4:30 p.m.

- - -

BEFORE: HON. J. TRAVIS LASTER, Vice Chancellor.

- - -

ORAL ARGUMENT ON PLAINTIFF'S MOTION FOR EXPEDITED
PROCEEDINGS and RULINGS OF THE COURT

CHANCERY COURT REPORTERS
New Castle County Courthouse
500 North King Street - Suite 11400
Wilmington, Delaware 19801
(302) 255-0522

1 APPEARANCES: (Via teleconference)

2 PAMELA S. TIKELLIS, ESQ.
3 ROBERT J. KRINER, JR., ESQ.
4 A. ZACHARY NAYLOR, ESQ.
5 TIFFANY J. CRAMER, ESQ.
6 Chimicles & Tikellis LLP
7 for Plaintiff

8 DAVID E. ROSS, ESQ.
9 Ross, Aronstam & Moritz LLP
10 -and-

11 NATHANIEL J. KRITZER, ESQ.
12 of the New York Bar
13 Kirkland & Ellis LLP
14 for Defendants Joshua L. Collins and
15 David A. Willmott

16 WILLIAM M. LAFFERTY, ESQ.
17 Morris, Nichols, Arsht & Tunnell LLP
18 -and-

19 LAWRENCE PORTNOY, ESQ.
20 of the New York Bar
21 Davis Polk & Wardwell LLP
22 for Defendants Robert E. Beasley, Jr., Ronald
23 Cami, Max L. Lukens, and Daniel J. Obringer

24 PETER J. WALSH, JR., ESQ.
FRANK R. MARTIN, ESQ.
Potter, Anderson & Corroon LLP
-and-

GARY A. BORNSTEIN, ESQ.
of the New York Bar
Cravath, Swaine & Moore LLP
for Defendants Blount International, Inc.,
Andrew C. Clarke, Nelda J. Connors, E. Daniel
James, and Harold E. Layman

GREGORY P. WILLIAMS, ESQ.
Richards, Layton & Finger, P.A.
-and-

GARY W. KUBEK, ESQ.
of the New York Bar
Debevoise & Plimpton LLP
for Defendants American Securities LLC, ASP
Blade Intermediate Holdings, Inc., ASP Blade
Merger Sub, Inc., P2 Capital Partners, LLC
and P2 Capital Master Fund I, L.P.

1 APPEARANCES: (Continued)

2 MATTHEW L. MILLER, ESQ.
3 Abrams & Bayliss LLP
4 for Defendant Goldman, Sachs & Co.

4

5

6

7

8

- - -

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

1 THE COURT: Good afternoon. This is
2 Travis Laster speaking.

3 Who is on for Chester County
4 Retirement System?

5 MR. NAYLOR: Good afternoon, Your
6 Honor. Zach Naylor from Chimicles & Tikellis on
7 behalf of Chester County. I have Pam Tikellis, Bob
8 Kriner, and Tiffany Cramer in the room with me as
9 well.

10 THE COURT: All right. And who is on
11 for the defendants?

12 MR. WALSH: Good afternoon, Your
13 Honor. This is Pete Walsh of Potter,
14 Anderson & Corroon on behalf of Blount International
15 and defendants Clarke, Connors, James, and Layman.
16 With me is Frank Martin. And also on the line is Gary
17 Bornstein of Cravath, Swaine & Moore.

18 Mr. Bornstein has been admitted pro
19 hac, and he will speak to the motion on behalf of
20 defendants.

21 THE COURT: That's great.

22 Who is on for Goldman?

23 MR. MILLER: This is Matthew Miller at
24 Abrams & Bayliss. I am standing alone today.

1 THE COURT: That's all right. You may
2 be few in numbers, but you are mighty.

3 Mr. Naylor, do you want to go ahead?

4 MR. LAFFERTY: Your Honor, before
5 Mr. Naylor begins, this is Mr. Lafferty. I apologize
6 for interrupting, but I figured I better get my name
7 on the record now. I don't intend to speak. I think
8 Mr. Bornstein is going to carry the water. But there
9 are a couple other counsel on the phone, including
10 myself. I represent the special committee defendants,
11 along with Larry Portnoy from Davis, Polk & Wardwell
12 in New York. And I know there is at least one other
13 set of counsel on that I think probably want to
14 identify themselves as well.

15 THE COURT: Absolutely. I'm sorry,
16 Mr. Lafferty. I didn't mean to cut you off or to
17 slight Mr. Portnoy, by any means. I apologize for
18 that.

19 Who is the other counsel?

20 MR. WILLIAMS: Your Honor, this is
21 Greg Williams. I represent American Securities and
22 the ASP entities. And my co-counsel, Gary Kubek, is
23 on the line from Debevoise.

24 THE COURT: All right. Great.

1 MR. ROSS: Your Honor, sorry to delay
2 a little further. David Ross, Ross, Aronstam &
3 Moritz, on behalf of defendants Collins and Willmott,
4 along with Nathaniel Kritzer of Kirkland & Ellis.

5 THE COURT: All right. I'm glad you
6 had time to get back to the office.

7 MR. ROSS: Thank you, Your Honor.
8 Just long enough.

9 THE COURT: So with that, Mr. Naylor,
10 would you like to go ahead?

11 MR. NAYLOR: Yes. And thank you, Your
12 Honor, for being available for us this afternoon.

13 This is a class action challenging the
14 buyout of Blount Industries by its two most senior
15 managers, each of whom also sit on the board -- those
16 are Messrs. Collins and Willmott -- and two private
17 equity firms in the pursuit of a leveraged buyout.

18 Plaintiff alleges the process
19 undertaken here by the Blount board in connection with
20 the process was tainted by several conflicts. First,
21 the insider defendants -- and that's Messrs. Collins
22 and Willmott -- had unique buy-side interests in
23 pursuing the buyout.

24 Second, the bankers advising the

1 special committee did not cure the process; and, in
2 fact, Goldman Sachs, who is a defendant here, had its
3 own web of conflicts, and the putatively independent
4 banker, Greenhill, took a back seat to Goldman in the
5 process.

6 Third, the special committee, which
7 was eventually established, failed both structurally
8 and in terms of its conduct to isolate the insiders'
9 conflicts.

10 Fourth, the buyout terms include
11 lock-up provisions that are unreasonable in the given
12 circumstances.

13 And fifth, defendants have issued
14 materially deficient disclosure documents.

15 To that end, plaintiff asks the Court
16 to set a hearing date and to permit the taking of
17 document and deposition discovery in advance of that
18 date. Plaintiff has served document requests on the
19 defendants and has subpoenaed the third-party banker,
20 Greenhill.

21 Cognizant of the nature of expedited
22 proceedings, we have developed a narrow universe of
23 priority documents, custodial documents, and
24 deponents. We have provided the Court with that

1 proposed discovery program. And that's Exhibit A to
2 the reply brief that we filed on Friday.

3 We submit that that universe is well
4 within the norm for an action in this posture and
5 presents no atypical burden on the parties. Speaking
6 generally, this is the type of matter the Court hears
7 on an expedited basis. It is a leveraged buyout of a
8 Delaware corporation with a vote scheduled on
9 April 7th, and the relief that plaintiff seeks in this
10 motion is usual.

11 There are two primary legal principles
12 at the forefront of the motion. The first is that in
13 the context of a cash-out LBO, directors must conduct
14 a process designed to obtain the maximum value
15 reasonably available. That conduct is, of course,
16 subject to enhanced scrutiny.

17 The second is that in determining
18 whether to expedite discovery, the Court applies the
19 most plaintiff-friendly standard available. And that
20 is whether or not the claims are colorable. And we
21 respectfully submit that the allegations here give
22 rise to colorable claims, that the process was warped
23 by conflicts and, thus, unreasonable in the context of
24 a sale.

1 And if I could begin with the
2 conflicts that we have observed with respect to
3 Messrs. Collins and Willmott, who are the insider
4 directors.

5 THE COURT: I read your complaint. I
6 read your brief. I get the conflicts that you are
7 alleging.

8 In a post-C&J world, why do you have
9 irreparable harm as to your process claims?

10 MR. NAYLOR: So the issue with the
11 process is essentially that we have a situation where
12 we may not be able to fully address the harm visited
13 upon the class that we allege with monetary damages.
14 And there are a number of actions, obviously, that
15 have entered injunctions that relate to merger terms.
16 And in this action, I could envision relief from the
17 termination fee and, in particular, here because the
18 termination fee becomes payable on a no vote by the
19 stockholders.

20 Now, one of the conflicts --

21 THE COURT: Can you walk me through
22 Article VII and explain to me why you believe that?

23 MR. NAYLOR: Sure. Yes. As I
24 understand the termination fee provisions, if the

1 stockholders vote no, a termination fee of just over
2 \$14 million is payable to the buying firm.

3 THE COURT: That may, in theory, be
4 true, but it didn't immediately jump out to me. What
5 I saw was that Section 7.2 provides either parent or
6 the company with a termination right, including
7 7.2(b), a termination right if the stockholder meeting
8 wasn't held or completed or if the adoption of the
9 agreement by the stockholders hadn't happened.

10 Where I didn't see that, and I may
11 just have missed it -- you know, you guys have had
12 these documents much longer than I have. If there's
13 one thing that I am, it's fallible. I am not
14 infallible. But I did not pick up where a Section 7.2
15 vote-down gave rise to a termination fee unless it was
16 also coupled with a higher proposal.

17 So I saw the place where if a higher
18 proposal emerges and there's a vote-down you get the
19 termination fee. What I didn't see -- and, again, I'm
20 happy to be shown where it was. I just didn't see
21 it -- where you get a termination fee without that.

22 MR. NAYLOR: Right. And I understand
23 that, Your Honor, and I'm just checking it myself,
24 because I had had the understanding that that was the

1 case. And perhaps my friends will tell us it's not.
2 But assuming that it is, that that then creates a
3 situation where the vote-down of the merger would then
4 potentially impair cash flow and implicate certain
5 debt covenants.

6 THE COURT: Look, why don't you have
7 somebody find that while you are moving on to
8 something else.

9 MR. NAYLOR: Yes. And we certainly
10 will. So I'm happy to -- Your Honor has made it clear
11 that you have reviewed the complaint and the motions.
12 If there is anything that in particular interests you,
13 I'm certainly happy to turn to that.

14 THE COURT: Yes. Again, in a post-C&J
15 world, other than the naked no-vote claim, assuming it
16 exists, what is your basis for suggesting that I would
17 be in a position to grant injunctive relief based on
18 what you've alleged?

19 MR. NAYLOR: Well, obviously, there
20 are the disclosure claims. And that sort of --

21 THE COURT: Yes; I thought I said your
22 process claims. If I didn't limit it to your process
23 claims, I meant to limit it to your process claims.

24 MR. NAYLOR: No; and you did limit it

1 to the process claims in your initial question. I
2 apologize.

3 No, I think that that is the most
4 important issue that we're looking at here. We also
5 have --

6 THE COURT: Which?

7 MR. NAYLOR: The naked no-vote. There
8 is also the definition of superior proposal, which is
9 unusually high in this circumstance, 75 percent. You
10 know, you normally see 50. There's also an issue
11 regarding which shares get counted for appraisal.

12 So I can see a number of routes to a
13 potential injunctive relief on the process that are
14 not necessarily addressable by monetary relief.

15 Then, to follow-up on that, is the
16 disclosure point. I mean, there are existing
17 disclosure claims that have not been cured by the
18 defendants' latest disclosure. Those are obviously
19 the types of claims that are addressable by injunctive
20 relief and are ripe for an expedited proceeding.

21 THE COURT: Okay. Anything else
22 before I hear from the defendants?

23 MR. NAYLOR: Yes. I would like to
24 address two of the points that they really rely on in

1 their opposition, which are the go-shop and the laches
2 points.

3 On the go-shop, the defendants have
4 relied heavily on that, obviously. Our point is that
5 in light of the downward revisions to projections by
6 this self-interested management group, that there
7 can't be any confidence that a go-shopper would be
8 getting a fair picture of inherent value of the
9 company. And along those same lines, where the
10 integrity of a process is undermined, obviously I
11 don't think we can have any faith in the efficacy of a
12 go-shop process.

13 Regarding laches, defendants raise
14 that but don't actually convincingly state any
15 real-world prejudice that they would face if an
16 expedition were granted. They didn't file their
17 defendant proxy until after the complaint was filed.
18 And, frankly, they've been on notice of the claims for
19 several weeks prior to that. Now, granted, that was a
20 different action. But they certainly understood the
21 substance of the action and the substance of what we
22 were looking for in an expedited discovery program
23 and, in fact, engaged with us for several weeks in the
24 negotiation of such a process. So I don't see any

1 legitimate prejudice that they could possibly
2 articulate with their laches point.

3 THE COURT: All right.

4 Mr. Bornstein, are you going to talk
5 for the defendants?

6 MR. BORNSTEIN: I am, Your Honor.

7 THE COURT: Please, do.

8 MR. BORNSTEIN: Thank you. So I'll
9 start with the question that Your Honor raised about
10 the termination fee. Your Honor's reading of the
11 contract is correct, or at least, I should say, it's
12 the same as mine and I, therefore, believe it's
13 correct. And it's the view of the company, as well,
14 that there is no naked no-vote termination fee
15 payable.

16 I think that addresses the claims, or
17 the arguments with respect to the alleged
18 preclusiveness of the deal protection provisions and,
19 to take Your Honor's phrase, in a post-C&J world, I
20 think also addresses the question of irreparable harm
21 on the process claims.

22 I can address briefly, if Your Honor
23 is interested, the argument that was made with respect
24 to the go-shop and just make the observation that we

1 have here no specific allegations of fault in the
2 go-shop process. Nothing like defendants being --
3 excuse me. Bidders being steered away. There's just
4 a very general allegation that there were conflicts
5 because of Goldman's presence in the process. But we
6 had another advisor, we had a special committee, and
7 the management directors who were involved in the buy
8 side were expressly permitted to team up with anyone
9 else who came along with a better offer. There is
10 just nothing other than a vague allegation, "Well,
11 this process was tainted and, therefore, the go-shop
12 can't be considered effective," despite the number of
13 people who came through, the 13 folks who signed NDAs
14 and kicked the tires, and nothing came of it.

15 With respect to the disclosure claims,
16 we did our best to provide Your Honor a markup so that
17 the Court can see -- it's our Exhibit C -- can see
18 exactly what we've done to moot the disclosure claims,
19 obviously without conceding that any mooting was
20 necessary and that there were any material
21 deficiencies with the preliminary proxy, but have done
22 it anyway to eliminate the risk. Your Honor is aware
23 of the incentives that drive defendants to do that in
24 certain instances, and this is one.

1 Unless the Court has questions about
2 the disclosure issues, I would propose not to take the
3 Court's time in dealing with them. I think what's
4 left is -- speaks for itself in terms of not being
5 material to the shareholders' decisions.

6 I suppose, on the disclosures, the
7 only thing I would pause on is the Goldman engagement
8 letter. There is an allegation that the proxy doesn't
9 disclose adequately how the fee is calculated. We
10 have the \$8 million number of the fee. We have the
11 percentage of the fee. And what is allegedly missing
12 is the base on which that percentage is calculated,
13 how the aggregate consideration payable in connection
14 with the merger is determined. And that's just math.
15 We have the amount and we have the percentage. You
16 can just do some division and come up with the base
17 that was used in coming up with the \$8 million figure.
18 So there's no problem there, nothing omitted there and
19 nothing material in the rest of the -- the rest of the
20 information that is alleged to have been omitted.

21 And on laches, the argument that I
22 heard my friend emphasize was the question of
23 prejudice. What I would ask is for the Court to
24 imagine that we were dealing with a case now that has

1 been brought by -- brought by a different law firm who
2 just showed up, a plaintiff who just showed up for the
3 first time when we had a month to go until the vote.
4 Now we're three weeks or so until the vote. But after
5 the expiration of nearly two months, and just about a
6 month to go, a plaintiff who showed up saying "We need
7 expedited discovery and we're interested in trying to
8 enjoin this transaction" I think wouldn't get a lot of
9 sympathy from the Court. And that's what we have.

10 It is true that counsel had a prior
11 client who was involved, but I don't -- I'm not aware
12 why that should make -- why that should make a
13 difference.

14 And here we are now, with a very short
15 period of time before the vote, and suffer prejudice,
16 frankly, through no fault of our own. I recognize
17 there is a frustration because of what happened to the
18 prior client, but that wasn't something that
19 defendants had anything to do with and, I would
20 submit, shouldn't be forced to suffer the prejudice of
21 having an extremely compressed schedule as a result.

22 So unless Your Honor has any other
23 questions, I'll stop talking.

24 THE COURT: No. Thank you,

1 Mr. Bornstein.

2 Does anyone else for the defendants
3 have anything that they would like to add?

4 MR. WILLIAMS: Nothing, Your Honor.

5 MR. NAYLOR: Your Honor, this is Zach
6 Naylor again. If the defendants have nothing, I just
7 wanted to get back on the naked no-vote provision.
8 And I -- it appears that we are mistaken in terms of
9 our reading of the provision. So we apologize for
10 that. But I think we misconstrued the terms of the
11 contract.

12 THE COURT: All right. Anything else
13 that you want to add besides that?

14 MR. NAYLOR: No, not at this time.

15 THE COURT: All right. Great.

16 Well, thank you all for getting on the
17 phone. I appreciate it. I also appreciate the
18 submissions that were made. They were very helpful,
19 as well as the comments that were made today.

20 I'm denying the motion to expedite.
21 I'm denying the motion to expedite on the process
22 claims because of the absence of irreparable harm that
23 would eventually support injunctive relief.

24 We are in a post-C&J world. I think

1 C&J makes clear that this type of transaction scenario
2 is not something that the courts are supposed to
3 police through injunctive remedies. In fact, unless
4 there is sufficient certainty to be able to enjoin the
5 deal as a whole, which will really only exist if there
6 is a topping bid in the offing, this is not the type
7 of proceeding that is something that will end up in a
8 preliminary injunction.

9 If it's not the type of thing that
10 will end up in a preliminary injunction, it doesn't
11 make a lot of sense to put in a lot of effort doing
12 something that isn't going to end up in a preliminary
13 injunction. The whole point of having an expedited
14 hearing on an application for a preliminary injunction
15 is if you might ultimately have a preliminary
16 injunction.

17 The premise of this approach, as I
18 understand it, which is an entirely rational view of
19 the world, is that stockholders are able to make these
20 types of decisions with information about whether or
21 not to take the deal, including information about
22 conflicts and what went on in the go-shop process,
23 et cetera. This is, therefore, the type of issue that
24 should be left for the stockholders to decide and

1 would be left to the stockholders to decide, and it's
2 not a situation where the Court would, absent truly
3 extraordinary circumstances, tailor an injunction or
4 do something along those lines.

5 So in the post-C&J world, the motion
6 to expedite, to the extent it addresses process claims
7 and the substantive terms of the deal, is denied.

8 That then leaves us with disclosure.
9 The disclosure issues aren't teed up as anything that
10 needs discovery. The disclosure issues are teed up as
11 things that are omissions. They are alleged to be
12 material omissions, but they are, nevertheless,
13 alleged to be omissions. They are not teed up as
14 things where people need to go in and investigate
15 whether something's happening. That would be
16 discovery in search of a claim rather than discovery
17 in support of an existing claim.

18 What that means is that for the claims
19 that have been made, they have already been mooted, in
20 part, by the defendants. Just as the defendants have
21 done that, they can look at the remaining arguments
22 that the plaintiffs have. They can consult with their
23 highly experienced and expert securities lawyers, who
24 make decisions about materiality all the time, and

1 they can make the decision on risk. If they want to
2 do further mooted action, that's fine. That's
3 certainly within their power. And I'm not suggesting
4 one way or the other that it needs to be done, but
5 it's something that they can do.

6 If they assess these claims, these
7 remaining issues, as not being something that is worth
8 dealing with, we can readily address them in a
9 post-close setting as to whether there's actually
10 something that was both material and was omitted. At
11 that point, I'll have the benefit of full briefing
12 from both sides. I can address the matter in due
13 course, rather than in the context of a quick motion
14 to expedite, or even in the context of a moderately
15 less quick preliminary injunction.

16 If there are disclosures that survive
17 a motion to dismiss, that will obviously have
18 consequences. It will have consequences for the
19 standard of review. It will have consequences for the
20 availability of appraisal and quasi-appraisal, and all
21 sorts of good stuff. But that's all the type of thing
22 that can be addressed post-close. There isn't a need
23 to deal with these things pre-close.

24 So, for all those reasons, the motion

1 to expedite is denied. Thank you again for getting on
2 the phone. I do appreciate everyone's time, and I
3 hope that you-all manage to stay relatively warm and
4 dry on this somewhat brisk day.

5 Thank you, everyone. Have a good one.

6 (Teleconference concluded at
7 4:55 p.m.)

8

9

- - -

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24

CERTIFICATE

I, DEBRA A. DONNELLY, Official Court Reporter for the Court of Chancery of the State of Delaware, Registered Merit Reporter, Certified Realtime Reporter, and Delaware Notary Public, do hereby certify that the foregoing pages numbered 3 through 22 contain a true and correct transcription of the proceedings as stenographically reported by me at the hearing in the above cause before the Vice Chancellor of the State of Delaware, on the date therein indicated, except for the rulings at pages 18 through 22, which were revised by the Vice Chancellor.

IN WITNESS WHEREOF I have hereunto set my hand at Wilmington, this 16th day of March, 2016.

/s/ Debra A. Donnelly

Debra A. Donnelly
Official Court Reporter
Registered Merit Reporter
Certified Realtime Reporter
Delaware Notary Public